

















"Contested Administrations – Challenged Politics: Addressing Wicked Problems at Local, National, and International Levels of Government"

Joint PhD-Training School organized by

The University of Potsdam (Focus Area "Public Policy & Management"), the COST Action IS1207 "Local Public Sector Reforms: An International Comparison (LocRef)", the Research Group (Graduate School) on "Wicked Problems, Contested Administrations: Knowledge, Coordination, Strategy" (WIPCAD), the Institute of Local Government Studies of the University of Potsdam (KWI) and the EUROLOC and EURA Summer School Cooperation

September 13 to September 16, 2016

Venue: The University of Potsdam, Campus Griebnitzsee, August-Bebel-Str. 89, Haus 7, Room 2.27, 14482 Potsdam

http://www.openstreetmap.org/#map=17/52.39295/13.12888

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For more information about the **Training School (content/schedule)** and the COST Action 'LocRef': Professor Dr. **Sabine Kuhlmann** (<u>Sabine.Kuhlmann@uni-potsdam.de</u>) and **Christian Schwab** (<u>chschwab@uni-potsdam.de</u>), both University of Potsdam or at http://www.uni-potsdam.de/cost-locref/

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http://www.eura.org

http://www.ecpr.eu/StandingGroups/StandingGroupHome.aspx?ID=19





About the PhD-Training School:

The Training Schools overall topic is "Contested Administrations - Challenged Politics". All levels of government (local, regional, national, international) in Europe are in a period of intense reform activity. As a result of the still enduring (global) crisis, financial, demographical and societal problems need to be faced simultaneously to overcome - partly contradictory - reform pressures. Respective reforms thus often aim at conflicting objectives (e.g. efficiency vs. citizen participation). Such policy problems like food safety, counter-terrorism, climate change, declining political legitimacy, citizen protests, the acceptance of large scale infrastructure projects or migration have been labeled 'wicked problems' by practitioners and scientists alike, putting them in contrast to 'tame issues' with easily identifiable single issues with a clear territorial locus or readily identifiable causal origin. Public administrations and politics are expected to be able to cope with such inter-connected, multi-dimensional problem constellations. In analytical terms, it means that these policy issues are characterized by a combination of simultaneously high levels of complexity, uncertainty and ambiguity, with far-reaching repercussions for organizational boundaries, attentiveness and problem-solving capacities. Subsequently, public administrations today require sophisticated management skills, complex structures of delegation, discretion, coordination, control as well as information and knowledge management. As a result, the question of how public administrations can acquire the requisite knowledge, ensure appropriate coordination and devise appropriate strategies has moved to the forefront of debate for both practitioners and researchers in the social sciences. Similarly, local democracy is challenged by these policies and at the same time changes in society and multi-level decision-making arrangements. Problems of declining legitimacy, declining voter turnout, declining accountability, rising protests, growing complexity and intransparency in local governance arrangements are only some of the problems of local democracy that wait to be solved.

Against this background, the PhD-Training School is meant to discuss reforms, experiments and changes addressing 'wicked problems' in multi-level settings. The course intends to provide training in theories and methods to be applied in the study of public sector reforms, public administrations', local politics and democracy and adjacent fields coping with 'wicked problems', especially in comparative perspectives. In addition, PhD students have the opportunity to "meet the publishers" and to foster their knowledge through mutual learning from each other in a small group.

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Final Programme (13.09. – 16.09. 2016)





| DATE | HOUR | SESSION | LECTURERS/DISCUSS ANTS | TOPIC |
|------------------------|----------|------------------------------|---|--|
| 13 th Sept. | 9:00 | OPENING | Prof. M. HEINEMANN (Dean of the Faculty) | Welcoming & 'LocRef' Project |
| | | | Prof. W. JANN (WIPCAD) | Course Objectives |
| | | | Prof. S. KUHLMANN (COST, KWI & Local Organizer) | |
| The | me Day : | 1: Contested Administrations | Reforming the (Local) P | Public Sector in Europe |
| | 9:30 | Lecture 1 | Prof. S. KUHLMANN | "Administrative reforms in context: a comparative perspective" |
| | 10:30 | Kati Keel | CAMPAGNA / Prof. A. LADNER | Reforms of fiscal governance at the EU level. |
| | 11:10 | Le Minh-Nguyet | TOLIKA / Prof. A. LADNER | Legitimizing experimental practices in local policy reforms. |
| | 11:50 | Break | | |
| | 12:00 | Lecture 2 | Prof. G. BOUCKAERT | "Reforming reforms: new approaches for a sustainable public sector" |
| | 13:00 | Lunch | | |
| | | | Chair: Prof. M. HEINE | |
| | 14:00 | Giorgio Oikonomou | VANDEVOORDE / Prof. H. TORSTEINSEN | Administrative reforms in Greece and their implications on subnational mobilization. |
| | 14:40 | Rachel Wall | JULIUSDOTTIR / Prof. H. TORSTEINSEN | Devolution deals, territorial re-scaling and the effect on governance in UK LGs. |
| | 15:20 | Dimitra Panagiotatou | WANG / Prof. H. TORSTEINSEN | The role of policy networks in EU public policy. |





| | 16:00 | Break | | |
|------------------------|-------|------------------------------|--|--|
| | 16:20 | Max Oliver Schmidt | Chair: Prof. M. APELT PICEJ/ Prof. A. LADNER | The making of rules. Regulating refugee admission by German and Italian local |
| | 17:00 | Paula Rossi | KURTI / Prof. A. LADNER | administrations. Experienced conflicts as a potential source of the organizational development. |
| | 17:40 | Summing Up | Prof. H. TORSTEINSEN | |
| | | | / Prof. A. LADNER | |
| | | Theme Day 2: | Research Methods | |
| 14 th Sept. | 9:00 | Lecture 3 | Prof. A. VETTER | "Social science methodology: Wicked problems in studying the effects of reforms" |
| | 10:00 | Jordi Rossel Thibaut Renson | DUBAJIC/ Prof. A. VETTER POLZER / Prof. A. VETTER | Efficiency of urban bus contractual regime on small and medium municipalities. The effect of local political deliberation on the publicity of reason. |
| | 11:20 | Break | | |
| | 11:30 | Johanna Selin | ZINDZIUTE / Prof. A. VETTER | Framing of social sustainability, city management and the beginning of accounting systems. |
| | 12:10 | Methods Training (Part I) | Prof. H.V.D. KOLK | Research Questions |
| | 13:10 | Lunch | | |
| | 14:10 | Methods Training (Part II) | Prof. H. V. D. KOLK | Theory and Hypothesis Testing |
| | 15:10 | Methods Training (Part III) | Prof. H.V.D. KOLK | Research Design and Case Selection |





| | 16:10 | Break | | |
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| | 16:30 | Methods Training (Part IV) | Prof. H.V.D. KOLK | Data Collection & Data Analysis |
| | 17:30 | Summing Up | Prof. A. VETTER Prof. H.V.D. KOLK | |
| | 20:00 | Joint Dinner | | |
| Theme D | ay 3: Str | uctures of (Local) Governme Collaboration: Fit for | nt in a Context of Multip Resolving Wicked Proble | |
| 15 th Sep. | 9:00 | Lecture 4 | Prof. F. TELES | "Scale and governance capacity: coordination and efficiency at the regional level" |
| | 10:00 | Paula Zarah Quentin | KEEL / Prof. T. STEEN | Health in urban planning processes. |
| | 10:40 | leva Daniela Beinarovica | MINH-NGUYET / Prof. T. STEEN | Changes in public health policies after focusing events. |
| | 11:20 | Break | | |
| | 11:30 | Franz Füg | SKOOG / Prof. T. STEEN | Innovation in administrative-political contexts. |
| | 12:10 | leva Zindziute | OIKONOMOU / Prof. F. TELES | Politics of the linguistic integration of immigrants in contemporary European migration. |
| | 12:50 | Lunch | | |
| | 14:00 | Lecture 5 | Prof. T. STEEN | "Local governments in a new context of collaboration and coproduction" |
| | 15:00 | Daria Dubajic | WALL / Prof. F. TELES | Local government or urban governance in Croatia in the |





| | 15:40 | Tobias Polzer | PANAGIOTATOU / Prof. F. TELES | light of multilevel governance in Europe. Joined-up government on the municipal level in Austria as coordination problem. |
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| | 16:20 | Break | | |
| | 16:30 | Orsiola Kurti | SCHMIDT / Prof. J. FRANZKE | Inter-municipal cooperation as an alternative to public service delivery: the case study of Albania. |
| | 17:10 | Aleksandra Picej | ROSSI / Prof. J. FRANZKE | Conditions and potential for applying inter-municipal cooperation in the area of solid waste management in Poland. |
| | 17:50 | Summing Up | Prof. T. STEEN / Prof. J. FRANZKE / Prof. F. TELES | |
| Theme | e Day 4: (| Challenged Politics & Demo | cratic Representation: Im | pact on Administrations? |
| 16 th Sep. | 9:00 | Lecture 6 | S. BIRD (Publishing Editor, Routledge) | "Qs & As: What makes a good paper" |
| | 10:00 | Lecture 7 | Prof. B. DENTERS | "Representation in the Age of Governance" |
| | 11:00 | Break | | |
| | 11:10 | Zhongyuan Wang | ROSSEL / Prof. B. DENTERS | Representational authoritarianism? A new brand of mobilized representation in China's local people's congresses. |
| | 11:50 | Olof Juliusdottir | RENSON / Prof. B. DENTERS | Gender equality and the economy: policies, trends and impact. |
| 1 | 12:30 | Lunch | | |





| | 13:30 | Lecture 8 | Prof. J. FRANZKE | "Local authorities between citizens' participation and administrative efficiency. Lessons from Germany." |
|-----------------------|-------|---|--|--|
| | 14:30 | Nicolas Van de Voorde | SELIN / Prof. B. DENTERS | A kingdom of fiefs? On the meaning of dual mandate holding. |
| | 15:10 | Louise Skoog | QUENTIN / Prof. B. DENTERS | Political conflicts in local governments. |
| | 15:50 | Break | | |
| | 16:00 | Maria Tolika | BEINAROVICA / Prof. J. FRANZKE | The role of place-based leadership in innovative participatory practices in cities under fiscal stress. |
| | 16:40 | Desirée Campagna | FÜG / Prof. J. FRANZKE | The Impacts of participatory governance on effectiveness and sustainability. |
| | 17:20 | Final Discussion & Closing | Prof. B. DENTERS / Prof. J FRANZKE / C. SCHWAB | |
| | | Day 5: Social Da | ay (voluntarily, tba.) | |
| 17 ^{ht} Sep. | 11:00 | Forenoon Brunch in Berlin ("Frühshoppen") (tba.) | | |
| | 13:30 | Berlin City Tour (tba.) | | |

- * Students' presentation are organized as following (and in this order):
 - 15-20 minutes for the presentation of the research project/PhD topic
 - 5-10 minutes for comments by the junior discussant (PhD student)
 - 10 minutes for comments by the assembly
 - 5 minutes for comments by the senior discussant (Trainer)



